

UNIVERSITY OF COLORADO BOARD OF REGENTS

MINUTES OF THE REGULAR BOARD MEETING
(Includes Committees of the Whole)

WEDNESDAY-THURSDAY, NOVEMBER 14-15, 2012
(Volume 85, No.5)

UNIVERSITY OF COLORADO DENVER/ANSCHUTZ MEDICAL CAMPUS
Research Complex 2, Room 2100 Trivisale

Wednesday, November, 14, 2012

Members present:

Regents Michael Carrigan, Chair, Tilman Bishop, Jim Geddes, Irene Griego, Kyle Hybl, Steve Ludwig, Joe Neguse, Sue Sharkey, Vice Chair. (Regent Bosley was absent due to a family emergency.)

A. 8:30 a.m. CALL TO ORDER/EXECUTIVE SESSION (RC2, Room 3105/3109)

1. Motion to go into Executive Session

RESOLVED that the Board of Regents go into Executive Session. As permitted by Colorado Revised Statute Subsection 24-6-402(3), the board discussed the following matters as announced and pursuant to the subsection as listed below:

- (b)(I) two personnel matters at CU Denver/Anschutz Medical Campus.
- (b)(I) two personnel matters at CU-Boulder.
- (a)(II) legal advice regarding seven specific matters.
- (a)(I) one CU-Boulder property matter.

Motion by Kyle Hybl, second by Tilman Bishop.

Motion Carried.

Yes: Tilman Bishop, Irene Griego, Kyle Hybl, Joe Neguse, Sue Sharkey, Michael Carrigan

Not Present at Vote: Steve Bosley, Jim Geddes, Steve Ludwig (Regent Geddes and Ludwig joined the meeting late.)

Also attending: President Bruce Benson; Chancellors Phil DiStefano, Pam Shockley-Zalabak and Don Elliman; Vice President and Executive Vice Chancellor Lilly Marks; Vice Presidents Leonard Dinegar, Patrick O'Rourke, Kathleen Bollard, Todd Saliman, Ken McConnellogue, Tanya Kelly-Bowry, and Jill Pollock.

B. 11:30 a.m. CALL TO ORDER PUBLIC MEETING (RC2, Room 2100) - Chair Carrigan, presiding

1. UPDATE: University of Colorado Health

Rulon Stacey, President of University of Colorado Health Bruce Schroffel, CEO of University of Colorado Health updated the board on the University of Colorado Health (UCH), formerly called University of Colorado Hospital. Mr. Stacey said UCH is ranked #1 in the nation among academic hospitals for quality by University HealthSystem Consortium and Ranked #1 in Denver metro and Colorado by *US News & World Report*.

Mr. Stacey said UCH's partnership with Poudre Valley Health System combines two high quality hospitals. The partnership is "merger-like" in many respects: shared bottom line and a central board of directors; each hospital continues to exist as a separate entity and controls operations at respective facilities; integration of central services, i.e., IT, finance, human resources, marketing, legal. The bottom line - separate identities with shared values.

Most recently, UCH established Memorial Hospital in Colorado Springs as Southern Colorado's Flagship Hospitals. It creates a branch medical campus for the Pikes Peak region; expands longstanding service of providing health care to members of the military and their families; commits to care for the elderly, as well as the un-insured and under-insured; and expands clinical and

research services.

Mr. Schroffel listed what's next for UCH: continued focus on quality and patient safety; creating an atmosphere of trust; developing a vision of what the system will look like in 5, 10, 25 + years; growing in smart ways; and maintaining financial and market strength.

2. PUBLIC COMMENT

Scott Shaffer, representing the Colorado Association of Nurse Anesthetists; Sarah Figueroa, SOM; and Jacob Jordan, a Texas Wesleyan University CRNA student doing his residency at University of Colorado Hospital, spoke in opposition of the proposed New Masters in Science Degree in Anesthesiology at University of Colorado Denver/Anschutz Medical Campus citing concerns about the impact on the state's certified registered nursing anesthetists (CRNA). Mr. Shaffer said the development of a program like this seems counterproductive and deliberately damaging to certified registered nursing anesthetists throughout Colorado.

3. REPORT: Chair of the Board Michael Carrigan

Chair Michael Carrigan congratulated regents Kyle Hybl and Steve Ludwig on their re-elections and Irene Griego for being elected. He welcomed regent-elect Glen Gallegos as the new regent from the 3rd congressional district. He said that Ludwig received more than 1 million votes, the highest vote count in any regent election. The official swearing-in ceremony will be held in early January.

Carrigan said the university's most recent Nobel Prize winner is David J. Wineland, a lecturer in the CU-Boulder physics department and physicist with the National Institute of Standards and Technology (NIST) in Boulder. Carrigan requested the board hold a reception in the spring at CU-Boulder to honor CU's five Nobel Prize winners. Since 1989, CU-Boulder has been associated with more Nobel Prizes in the hard sciences (chemistry/physics) than any other U.S. public university.

Carrigan said the board staff is moving forward with an electronic, paperless agenda as charged by former Regent Monisha Merchant and then by Regent Steve Bosley. BoardDocs is cloud-based paperless agenda software. Board members can access agendas, past minutes and other documents anywhere with an Internet connection. Agendas can be reviewed on PCs, Macs and mobile devices. For the February meeting, agenda items will be submitted via BoardDocs, but printed copies will still be available.

Carrigan attended the following events: Byron R. White Center's second annual John Paul Stevens Lecture, given by U.S. Associate Justice Ruth Bader Ginsburg; CU-Boulder Chancellor's Celebration donor recognition reception; the annual Alumni Association Awards Ceremony; and the CU-Boulder Law School Mock Trials Competition, where he served as a judge.

4. REPORT: University of Colorado President Bruce Benson

President Bruce Benson congratulated newly-elected regents and thanked Regent Tilman "Tillie" Bishop for his service to the university and the state. Bishop did not seek re-election.

In addition to Nobel Prize winner David Wineland, Benson acknowledged faculty who received recent honors: Eric Coleman, M.D., a geriatrician at the CU School of Medicine, who won the MacArthur Foundation "genius" fellowship; Milos Popovic, assistant professor of electrical, computer and energy engineering at CU-Boulder, who received the Packard Fellowship in Science and Engineering; and Deborah Jin, an adjunct professor of physics at CU-Boulder and a fellow of NIST, who was awarded the L'Oréal-UNESCO for Women in Science.

Benson said the new technologies committee, spearheaded by Vice President Kathleen Bollard and Mike Lightner, chair of the electrical engineering department at CU-Boulder, is discussing delivery of technology in education. The level of enthusiasm from the faculty is impressive, he said. The committee keeps expanding because people want to be involved.

President Benson said campus leadership met with Daphne Kohler, co-founder of Coursera. Coursera is a massive open online courses (MOOCs) provider and has nearly 2 million people worldwide taking courses online. CU is in discussions with Coursera and will probably do a trial run with a faculty group that is considering options for technology in educational delivery. He said the university needs to create a business process where students receive a quality education and credit, and where CU gets money.

President Benson said the Glier study is making progress on reviewing the university's fundraising operations.

He said the university is engaged with a coalition working toward transportation solutions. The coalition members are reviewing funding solutions for U.S. 36 and its bus rapid transit lanes, as well as identifying funding to complete the light rail project as it runs through Montview Boulevard on the CU Anschutz Medical Campus.

President Benson said the Colorado Commission on Higher Education performance contracts discussion is moving along, albeit sometimes tediously. He thanked the governor and lieutenant governor for supporting higher education funding. CU will receive an additional \$9 million, controlled maintenance projects up to \$8 million and another funding piece for financial aid.

President Benson said that an RFP will be released to study the research enterprise. The goal is to find ways for CU to gain more financial benefit from the university's research.

C. 12:00 p.m. REPORTS

1. REPORT: Board of Regents Committees and Liaison Activities

- Audit Committee-Regent Neguse said the audit committee met Sept. 19, 2013 and approved the audit workplan.
- Strategic Planning Committee-Regent Hybl updated the board on the midwinter retreat.
- Intercollegiate Athletics Committee-Regent Geddes said the committee is looking at ways for the regents to recognize high achievement in academics.
- CU Foundation-Regent Sharkey said the trustees and directors met Nov. 1-2, 2012. The *Creating Futures* campaign has raised more than \$1.3 billion.
- Auraria Higher Education Center- Regent Ludwig AHEC board approved a new master plan for the neighborhood campuses.

2. REPORT: Governance Leaders

Faculty Council Chair Melinda Piket-May, University of Colorado Staff Council Chair Stephanie Hanenberg, Intercampus Student Forum leader Tyler Quick and CU Alumni Association President Karen Rutstein reported on their respective organizations' recent activities. Haneberg's and Quick's written report can be found in *Exhibit T*.

D. 12:30 p.m. CONSENT AGENDA ITEMS

1. ACTION: Approve consent agenda items as listed and amended.

Motion by Steve Ludwig, second by Tilman Bishop.

Motion Carried (7-0)

Yes: Tilman Bishop, Jim Geddes, Irene Griego, Kyle Hybl, Steve Ludwig, Joe Neguse, Sue Sharkey

Chair did not vote.

Not Present at Vote: Steve Bosley

2. ACTION: Approval of Minutes

Resolution: Approve minutes from the following meetings: June 20-21, 2012 Board of Regents Meeting; July 13, 2012, Special Board Meeting; July 19-20, 2012, Board of Regents Retreat; August 8, 2012, Board of Regents Meeting; September 11-12, 2012, Board of Regents Meeting.

3. ACTION: Degree Name Change from PhD in Biochemistry and Molecular Genetics to PhD in Structural Biology and Biochemistry - CU Denver (page 13) (Exhibit L)

4. ACTION: Renaming of the MCDB (Molecular, Cellular, Developmental Biology) Building (Gold Biosciences Building) - CU-Boulder (page 15) (Exhibit L)

5. ACTION: CU Denver and Anschutz Medical Campus Student Fees Correction for FY 2012-2013 (page 17) (Exhibit E)

6. ACTION: Institutional Fee Plan Process Approval (page 21) (with friendly amendment on page 33*) (Exhibit E)

7. ACTION: Establish the James J. Waring Endowed Chair Fund, a Quasi-Endowment in the University Endowment of the University of Colorado (Replacement pages 55*-56*) (Exhibit H)

8. ACTION: Second Amendment to the Program Plan for the Ekeley Sciences Middle Wing Renovation and Revision to FY13 and FY14 Projection of Cash Needs Lists (CCLCF) and FY14 Five Year Capital Construction Program (CC-P) (page 57) (Exhibit K)

9. ACTION: Appointment of Directors of Buffalo Power Company - CU-Boulder (page 67) (Exhibit A)

E. CONSENT PERSONNEL ITEMS

Motion by Steve Ludwig, second by Tilman Bishop.

Motion Carried (7-0)

Yes: Tilman Bishop, Jim Geddes, Irene Griego, Kyle Hybl, Steve Ludwig, Joe Neguse, Sue Sharkey

Chair did not vote

Not Present at Vote: Steve Bosley

1. ACTION: University of Colorado Boulder - Sabbaticals (3) (page 71) (Exhibit F)

2. ACTION: University of Colorado Anschutz Medical Campus - Awards of Tenure (3) (page 73) (Exhibit F)

3. ACTION: University of Colorado Denver/Anschutz Medical Campus - Sabbatical (1) (page 77) (Exhibit F)

4. ACTION: Second Amendment and Restatement of Tad Boyle's Contract as Head Men's Basketball Coach for the University of Colorado Boulder (pages 78.1-78.4) (Exhibit F)

F. 1 p.m. ACADEMIC AFFAIRS COMMITTEE - Regent Ludwig, presiding

1. DISCUSSION: Academic Prioritization Process – Notice of Resolution for Approval on February 20, 2013

Regent Hybl said given the environment of increasingly limited resources and need to ensure efficient, effective, and necessary academic programming, he proposed a process through which faculty, staff, administrators and regents review and make recommendations on rigorous, effective and academically responsible prioritization of the university's programs. His proposed process would require the president, chancellors and faculty to recommend an academic prioritization process for the University and each of its campuses; that the recommended process shall be brought to the Board of Regents for Regent approval no later than April 29, 2013; and that it is the Board of Regent's desire to have the academic prioritization process complete on or before August 31, 2014.

Regent Carrigan said there are programs that are expensive but are beneficial to the state, but thought the process would be a worthwhile endeavor.

Vice President Bollard asked for clarification on the process. Regent Hybl said the ultimate objective is to make sure, with our limited resources, that CU is intentionally teaching and having students learn what we at CU want them to learn and can afford for them to learn. We cannot be everything to everyone. Through the process, the regents would get a view of all the courses on a campus. The ultimate objective is to have CU maximize the use of it's resources.

Regent Ludwig said more clarity was needed on what the resolution was requesting. He asked Regent Hybl, Vice President Bollard and the provosts to get together to work out the details.

2. ACTION: New Bachelor of Arts Degree in Ethnic Studies - CU Denver (page 1) (Exhibit L)

At the June 2012 board meeting, Provost Roderick Nairn presented a proposed bachelor of arts in Ethnic Studies. The curriculum will be taught primarily by faculty in the ethnic studies program in the College of Liberal Arts and Sciences (CLAS). No new

resources will be needed as the proposed program incorporates existing courses and repurposes currently used personnel classrooms, etc. The proposed degree was scheduled to be discussed at the September 2012 board meeting, but postponed until the November 2012 board meeting.

Chancellor Don Elliman supported the proposal and said ethnic studies is not fundamentally different from other humanities subjects such as philosophy and art history. He said that given demographic shifts in this country, that it might even be more relevant than some of the traditional subjects CU has in humanities. He acknowledged several regents' concerns from the June board meeting concerning whether an ethnic-studies major serves graduates seeking jobs. He said it doesn't greatly differ from other humanities degrees and that he was a product liberal arts education.

Chancellor Elliman said CU Denver already has in place the courses and faculty necessary to launch the major. He said every other research campus in Colorado has an ethnic studies major, except CU Denver. CU Denver resides on the most diverse campus of any research university in the state and for the campus not to have a bachelor's degree in ethnic studies is a bit of a problem.

Regent Sue Sharkey said the university does a disservice by offering degree programs that don't lead to specific jobs and asked how a major in ethnic studies prepares a student for a career in business, law or health.

Chancellor Elliman said liberal arts teaches students how to think critically, how to write and communicate. These are basic skills you're going to need for the rest of your life.

President Bruce Benson said he often talks about the need for college graduates to pursue education in fields with workforce demands, but that studies support the notion that holders of bachelor's degrees in ethnic studies are successful in the workforce.

Regent James Geddes said he supports the concept of ethnic studies, but has concerns about how it has been carried out. He said faculty in ethnic studies and other departments don't do a good enough job of presenting both sides of the political spectrum.

Regent Kyle Hybl said the University of Colorado's Guiding Principal No. 6 states "The university will promote faculty, student and staff diversity to ensure the rich interchange of ideas in the pursuit of truth and learning, including diversity of political, geographic, cultural, intellectual, and philosophical perspectives." He said the board must continue to demand intellectual diversity in classrooms. He said the vast majority of CU's faculty probably do a pretty good job of that, and some do a very good job.

Chancellor Elliman said he takes issue with the fact that anyone characterizes CU Denver faculty as biased. He said CU Denver's student body's diversity almost guarantees there'll be a diversity of thought on that campus, that there's a very broad range of political thought and ideological thought in those classrooms.

Regent Irene Griego said ethnic studies is a subject critical in today's world. Demographics are changing in Colorado and the United States. The critical skill that every employee is going to need is an understanding of all cultures.

Regent Stephen Ludwig said that, because the board recently approved an ethnic studies program at UCCS, it would be odd to exclude CU Denver.

Regent Joe Neguse and Regent Tillie Bishop supported the program. Both said liberal arts does have a place at the University of Colorado.

Resolution: RESOLVED that the Bachelor of Arts Degree in Ethnic Studies at the University of Colorado Denver be approved by the Board of Regents as a new degree program in the College of Liberal Arts and Sciences, beginning in the 2013-2014 academic years. Upon approval by the board, this request will be transmitted to the Colorado Department of Higher Education.

Motion by Tilman Bishop, second by Joe Neguse.

Motion Carried (6-2)

Yes: Tilman Bishop, Irene Griego, Kyle Hybl, Steve Ludwig, Joe Neguse, Michael Carrigan

No: Jim Geddes, Sue Sharkey

Not Present at Vote: Steve Bosley

3. ACTION: New Master of Science Degree in Anesthesiology - Anschutz Medical Campus (page 5) (Exhibit L)

Anesthesiologist assistants (AA) are qualified to provide anesthetic care within the Anesthesia Care Team (ACT). AAs perform complementary and supplementary anesthetic care and monitoring tasks, allowing the supervising anesthesiologist to more efficiently and effectively use his or her own skills.

Tom Henthorn, professor of anesthesiology, said the SOM program will be consistent with other anesthesiologist assistant training programs in the U.S., all of which award a master's level degree. It is the first AA degree program to be offered in the Rocky Mountain region that provides education and training to become either an anesthesiologist assistant or a nurse anesthetist.

Opponents to the proposal said there is no shortage of anesthesiologists throughout the state and that state restrictions would limit where AA graduates could practice. They suggested the university consider enhancing the CRNA program, for which an infrastructure already is in place.

Professor Henthorn said the College of Nursing was approached years ago about a CRNA program and did not have interest in initiating the program. He said the infrastructure is in place in SOM for the AA degree.

Regent Neguse questioned why some of the university's public university counterparts have not adopted this kind of program. "While I think there might be a place for this kind of program in the next several years, I'm not convinced it is at this time," he said. "There is some promise here. I wish we could come together on a proposal that makes sense and everyone is satisfied." Regent Bishop said there has always been professional jealousy among groups who have felt threatened by new programs in health care education. "In the rural areas, we haven't got time for someone who's sick to get caught up in this pettiness. You take what's there and they gave you the very best that they can," he said. "I think this program is going to give them some backup they'll be thankful for 10 years from now."

At its outset, the AA program will accept six in-state and two out-of-state students in 2013-14, with 26 in-state and two out-of-state students at full implementation in the fifth year.

Resolution: RESOLVED that the Master of Science in Anesthesiology Degree at the University of Colorado Denver be approved by the Board of Regents as a new degree program in the School of Medicine, beginning in the Fall semester of the 2013-2014 academic year. Upon approval by the Board, this request will be transmitted to the Colorado Department of Higher Education.

Motion by Kyle Hybl, second by Tilman Bishop.

Motion Carried (6-1)

Yes: Tilman Bishop, Jim Geddes, Irene Griego, Kyle Hybl, Steve Ludwig, Sue Sharkey

No: Joe Neguse

Chair did not vote.

Not Present at Vote: Steve Bosley

4. ACTION: New Master of Science Degree in Health Services Research, Policy and Administration - CU Denver (page 9) (Exhibit L)

Resolution: RESOLVED that the Master of Science in Health Services Research, Policy and Administration Degree at the University of Colorado Denver be approved by the Board of Regents as a new degree program in the Graduate School, beginning in the Fall semester of the 2013-2014 academic year. Upon approval by the Board, this request will be transmitted to the Colorado Department of Higher Education.

Motion by Steve Ludwig, second by Tilman Bishop.

Motion Carried (8-1)

Yes: Tilman Bishop, Jim Geddes, Irene Griego, Kyle Hybl, Steve Ludwig, Joe Neguse, Sue Sharkey, Michael Carrigan

Not Present at Vote: Steve Bosley

5. ACTION: New Bachelor of Arts Degree in Computer Science - CU-Boulder (page 1.1 - 1.6) (Exhibit L)

Resolution: RESOLVED that the Board of Regents of the University of Colorado approve the creation of a Bachelor of Arts in Computer Science.

Motion by Steve Ludwig, second by Tilman Bishop.

Motion Carried (8-3)

Yes: Tilman Bishop, Jim Geddes, Irene Griego, Kyle Hybl, Steve Ludwig, Joe Neguse, Sue Sharkey, Michael Carrigan

Not Present at Vote: Steve Bosley

6. DISCUSSION: New PhD Degree Program in Comparative Ethnic Studies - CU-Boulder

Provost Russell Moore said the proposed Ph.D. degree program in Comparative Ethnic Studies (CES) will focus on interdisciplinary examinations of the intersections of race, class, ethnicity, gender and sexuality in national and transnational contexts. The degree will be streamlined, requiring a master for admission and interdisciplinary and collaborative as CES students are required to take classes in traditional disciplines and departments.

No similar programs exist at any CU campus. The master's program in ethnic studies at Colorado State University will complement – rather than compete with – this Ph.D. program. As the only Ph.D. program of its kind in the mountain west, there will be strong regional as well as national student demand.

CES graduates will be well-positioned for faculty jobs in interdisciplinary fields such as ethnic studies, African-American studies, Asian-American studies, Latina/Latino studies, and Native American studies as well as traditional disciplines.

The program is projected to be a net revenue generator from Year 1 through full implementation. Tuition draw will be the primary source of revenue. The main expenses will be teaching assistant (TA) support, a 0.25 FTE staff position and one course release per year for the director of graduate studies. TA support will leverage the teaching and research productivity of faculty and enhance undergraduate education. No additional physical capacity will be required.

Regent Kyle Hybl asked how Guiding Principal No. 6 would be honored in the proposed proposal. He asked how the program would ensure the board that a balanced political thought will be presented.

Regent Irene Griego said the proposed Ph.D. would study all cultures including European cultures. The Ph.D. would provide an education for new researcher and new teachers. She said ethnic studies has evolved; it is not like it was in the 1960's. Diversity is now defined as inclusive of all.

Regents James Geddes and Sue Sharkey expressed concerns about job opportunities upon graduation and the perception of liberal bias among the faculty in liberal arts programs.

Regent Joe Neguse said the board hasn't been asking these questions when reviewing or approving other liberal arts degree programs. The board recently approved a Ph.D. program in German studies and the department chair was not asked about philosophical balance.

Geddes said the board has been avoiding the discussion of indoctrination.

Sharkey said German studies doesn't carry with it the perception of indoctrination such as ethnic studies.

She asked outside of academia, what jobs are available for a Ph.D. in ethnic studies. Professor Daryl Maeda, chairman of the ethnic studies department, said students in the degree program would gain a powerful skillset with training on how to conduct research, digest vast knowledge and write and communicate effectively. There are jobs in social services and political analysts. Regent Stephen Ludwig requested that CU-Boulder report on job placements from institutions such as Cal-Berkeley, Riverside and UCLA that already provide a Ph.D. in ethnic studies.

7. DISCUSSION: New MS and PhD Degree Programs in Materials Science and Engineering - CU-Boulder

Provost Moore said advances in new technologies to solve the grand challenges facing society depend on the discovery, development and analysis of new materials. The materials science and engineering program will be an interdisciplinary Ph.D. and M.S. program aimed at providing a rigorous education in materials science and engineering and the fundamental physics, engineering, chemistry, and biology that underlie this discipline. Besides being more cost-effective, this approach will provide a more comprehensive education and training for students, preparing them for the interdisciplinary fields that employ materials scientists and engineers. Five engineering departments and three science departments have committed to help offer the proposed degrees.

The program will generate new resources for the university from tuition generated by the increased student enrollment. The campus has agreed to provide four new faculty lines and associated start-up support to the program, with three of the four lines available to be hired in FY2013 and the fourth in FY2014.

Workforce demand for Ph.D. and M.S. students produced by the materials science program is high and expected to grow. Current demand as measured by a search of "materials science engineer" in the Denver area is high relative to the number of materials science graduates produced by instate programs.

8. DISCUSSION AND POSSIBLE ACTION: Performance Contract - POSTPONED

G. 3:00 p.m. HOST CAMPUS REPORT

Richard D. Zane, MD, Professor and Chair, Department of Emergency Medicine. "The Aurora Shooting. The University of Colorado Experience and Lessons Learned."

Richard Zane, M.D., chairman of the department of emergency medicine at the CU Anschutz Medical Campus, presented details about the split-second decisions made at the University of Colorado Hospital (UCH) following the July 20, 2012 Aurora theater shooting. But amid the cries, a calm, tactical response prevailed. It was what the doctors, nurses and staff at UCH had trained for. The worst of the wounded were cared for in a predetermined disaster area by a dedicated team, while other patients in the emergency department also received urgent care. More than 130 other employees from almost every department in the hospital headed to UCH to help. Victims were transported to operating rooms, recovery areas and intensive care units. A command center opened to manage needs from every corner of UCH, and the hospital withstood the spotlight of media organizations from around the world. Worried family members were cared for, and an emergency hotline was set up, handling more than 1,000 calls from the community. The medical disaster plan for mass casualties at UCH was in place and each element was carried out with precision: coordination, joint planning, established lines of communication; established lines of authority; standard operating procedure. Dr. Zane said all of these were identified ahead of time and that's one of the reasons there was such an incredible response.

1. ACTION: Resolution of Appreciation to University of Colorado Hospital Medical Staff (*Exhibit A*)

Resolution: RESOLVED that the Board of Regents offers its heartfelt condolences to the families, friends and loved ones of those who were killed in the attack and expresses its hope for the complete recovery of the wounded; RESOLVED that the Board of Regents, on behalf of the University of Colorado community, expresses sincere gratitude to the doctors, nurses, other healthcare providers and staff at the University of Colorado Hospital for their selfless acts and commitment to the wellbeing of their patients on July 20 and every day.

Motion by Tilman Bishop, second by Steve Ludwig.

Motion Carried (8-0)

Yes: Tilman Bishop, Jim Geddes, Irene Griego, Kyle Hybl, Steve Ludwig, Joe Neguse, Sue Sharkey, Michael Carrigan

Not Present at Vote: Steve Bosley

2. ACTION: Resolution of Appreciation to First Responders (*Exhibit A*)

Resolution: RESOLVED that the Board of Regents offers its heartfelt condolences to the families, friends and loved ones of those who were killed in the attack and expresses its hope for the complete recovery of the wounded; RESOLVED that the Board of Regents, on behalf of the University of Colorado community, expresses sincere gratitude to the all the law enforcement officers,

firefighters, paramedics and other medical professionals for their bravery and selfless acts on July 20 and every day.

Motion by Tilman Bishop, second by Steve Ludwig.

Motion Carried (8-0)

Yes: Tilman Bishop, Jim Geddes, Irene Griego, Kyle Hybl, Steve Ludwig, Joe Neguse, Sue Sharkey, Michael Carrigan

Not Present at Vote: Steve Bosley

H. 4:00 p.m. FOCUS ON TECHNOLOGY

Eva Aagaard, MD, Assistant Dean, Lifelong Learning & Director CAPE; Helen Macfarlane, MA, Director, Education Technology; John Cohen, MDCM, PhD, Professor and Founder, Mini Med School gave a presentation on technology in medical education.

I. 4:30 p.m. ELECTION OVERVIEW

Vice President Tanya Kelly-Bowry updated the board on the results of the 2012 election, including state legislative races and amendments. The state senate has four new members and the state house has 28 new members. She said her team will work with the new legislators to get them up to speed on CU activities. She also explained how the "lame duck" session of Congress may affect research and financial aid funding.

J. 4:45 p.m. RECESS BACK INTO EXECUTIVE SESSION/5:30 p.m. ADJOURN FOR THE EVENING

THURSDAY, NOVEMBER 15, 2012

Members present:

Regents Tilman Bishop, Jim Geddes, Irene Griego, Kyle Hybl, Steve Ludwig, Joe Neguse, Sue Sharkey, Michael Carrigan (Regent Bosley was absent due to a family emergency.)

A. 10:15 a.m. PUBLIC BOARD MEETING RESUMES (RC2- Room 2100) - APPOINTMENTS OF DISTINGUISHED PROFESSORS Chair Carrigan, Presiding

1. Appointment of Distinguished Professor: Professor Christopher N. Bowman, PhD, College of Engineering and Applied Science, University of Colorado Boulder (page 91)

Motion by Steve Ludwig, second by Kyle Hybl.

Motion Carried (8-0)

Yes: Tilman Bishop, Jim Geddes, Irene Griego, Kyle Hybl, Steve Ludwig, Joe Neguse, Sue Sharkey, Michael Carrigan

Not Present at Vote: Steve Bosley

2. Appointment of Distinguished Professor: Professor Richard Hamman, MD, DrPH, Colorado School of Public Health, University of Colorado Denver (page 95)

Motion by Steve Ludwig, second by Irene Griego.

Motion Carried (8-0)

Yes: Tilman Bishop, Jim Geddes, Irene Griego, Kyle Hybl, Steve Ludwig, Joe Neguse, Sue Sharkey, Michael Carrigan

Not Present at Vote: Steve Bosley

3. Appointment of Distinguished Professor: Professor Richard D. Krugman, MD, School of Medicine, University of Colorado Denver (page 99)

Motion by Tilman Bishop, second by Jim Geddes.

Motion Carried (8-0)

Yes: Tilman Bishop, Jim Geddes, Irene Griego, Kyle Hybl, Steve Ludwig, Joe Neguse, Sue Sharkey, Michael Carrigan

Not Present at Vote: Steve Bosley

4. Appointment of Distinguished Professor: Professor Robert Camley, PhD, College of Letters, Arts, and Sciences, University of Colorado Colorado Springs (page 99)

Motion by Steve Ludwig, second by Tilman Bishop.

Motion Carried (8-0)

Yes: Tilman Bishop, Jim Geddes, Irene Griego, Kyle Hybl, Steve Ludwig, Joe Neguse, Sue Sharkey, Michael Carrigan

Not Present at Vote: Steve Bosley

5. Appointment of Distinguished Professor: Professor James T. 'Casey' Hynes, PhD, College of Arts and Sciences, University of Colorado Boulder (page 107)

Motion by Steve Ludwig, second by Tilman Bishop.

Motion Carried (8-0)

Yes: Tilman Bishop, Jim Geddes, Irene Griego, Kyle Hybl, Steve Ludwig, Joe Neguse, Sue Sharkey, Michael Carrigan

Not Present at Vote: Steve Bosley

6. Appointment of Distinguished Professor: Professor Pierre Schlag, JD, University of Colorado Law School, University of Colorado Boulder (page 111)

Motion by Steve Ludwig, second by Tilman Bishop.

Motion Carried (8-0)

Yes: Tilman Bishop, Jim Geddes, Irene Griego, Kyle Hybl, Steve Ludwig, Joe Neguse, Sue Sharkey, Michael Carrigan

Not Present at Vote: Steve Bosley

C. 11:00 a.m. BUDGET AND FINANCE COMMITTEE Regent Geddes, presiding

1. DISCUSSION: Governor's Budget Request Update

Vice President Todd Saliman said the governor recommended a \$30 million increase in state funding to the higher education operating budget for Fiscal Year 2013-14. CU's share would be approximately \$9 million if an allocation plan agreed to by all the higher education institutions is implemented. The recommended increase marks the first time since FY 2008-09 that higher education's budget would increase.

Vice President Saliman said the past several years have been difficult times for budgets for higher education. The governor's recommendation was great news for CU and all of higher education. However, challenging times lay ahead. The recommendation shows that the governor sees higher education as a top priority and that our colleges and universities are integral to Colorado's well-being.

2. DISCUSSION: Continuation Level Budget Illustration (page 115)

At the Sept 2012 board meeting, Regent Geddes outlined the FY 2013-14 budget process including a schedule of materials for regent review. Vice President Saliman reviewed the budget implications of a continuation level budget for FY 2013-14. The illustration shows that expenditure reductions of \$12 million must occur due to certain mandatory spending increases if state General Fund does not increase over FY 2012-13 levels.

The February meeting will include a strategic planning presentation on long-term funding for higher education in Colorado

3. DISCUSSION: 2012 Annual Financial Indicators Dashboard Report (page 129)

Vice President Saliman said the 2012 Annual Indicators report is a broad set of data about CU and provides a context for understanding the current fiscal environment for higher education. Indicators tracked the report include enrollment trends, capital assets and deferred maintenance, state support to CU and other Colorado institutions, administrative expenditures, tuition and fees relative to peer institutions, research funding, degrees awarded, state support per degree, online education, and student diversity.

4. WRITTEN REPORT: 2012 Financial Aid Report (page 139)

5. WRITTEN REPORT: Delegation of Budget Authority (page 147)

D. ADDITIONAL ACTION ITEMS

1. ACTION: Law School Loan Repayment Assistance Program

Resolution: RESOLVED that the criteria of the distributed earnings of the pure endowment shall be expanded to include awards to CU law graduates who are employed in underserved rural areas of the State of Colorado as well as in public service positions; RESOLVED that a quasi-endowment shall be established from proceeds raised through special events, fund raising, donor contributions, and other unrestricted funds for the purpose of the loan repayment assistance program; RESOLVED this pure endowment will continue to operate under the rules and regulations that apply to pure endowments of the University Colorado; distributions will closely follow the University of Colorado Foundation's distribution policy.

Motion by Kyle Hybl, second by Joe Neguse.

Motion Carried (8-0)

Yes: Tilman Bishop, Jim Geddes, Irene Griego, Kyle Hybl, Steve Ludwig, Joe Neguse, Sue Sharkey, Michael Carrigan

Not Present at Vote: Steve Bosley

2. ACTION: Resolution of Appreciation for Regent Tilman "Tillie" Bishop

To conclude his last meeting as a member of the Board of Regents, Regent Bishop was honored for his six years of service to the board and many more prior years of service to the state. He and his wife, Pat, above, received tributes from board members and President Benson, and Bishop expressed gratitude to his colleagues.

Resolution: RESOLVED that the University of Colorado Board of Regents expresses its deep gratitude to Tillie Bishop for his faithful service, visionary leadership and outstanding contributions to the University of Colorado; RESOLVED that on the final day of his term, Tillie Bishop be granted the title of Regent Emeritus of the University of Colorado in recognition for his excellent service and dedication to the University of Colorado and the people of Colorado.

Motion by Kyle Hybl, second by Steve Ludwig.

Motion Carried (8-0)

Yes: Tilman Bishop, Jim Geddes, Irene Griego, Kyle Hybl, Steve Ludwig, Joe Neguse, Sue Sharkey, Michael Carrigan

Not Present at Vote: Steve Bosley

E. ADJOURNMENT

The meeting was adjourned at 12:15 p.m.